AUDIT REPORT CITY AUDITOR

Report Date: June 30, 2018
Department: Citywide

**Subject:** Continuous Auditing of Petty Cash & Change Funds

**Lead Auditor:** Kate Witek, Sr. Internal Auditor

## **OBJECTIVE**

This audit is conducted to determine whether internal controls are in place and operating effectively to safeguard cash funds throughout the City.

### **SCOPE & METHODOLOGY**

To accomplish our objective, we:

- Verified custodial agreements were current.
- Conducted unannounced site visits to test 27 change funds and 14 petty cash funds.
- Tested compliance with City and departmental policies; including cash-handling training
- Evaluated the effectiveness of internal controls.
- Reviewed prior recommendations and assessed the status of corrective action plans.

#### **BACKGROUND & DISCUSSION**

#### **Benefits of the Continuous Approach to Cash Audits**

The following are some key benefits of continuously auditing cash funds throughout the year:

- Errors and irregularities are more likely to be detected and addressed in a timely manner, which reduces the potential impact of losses.
- We are better able to evaluate the consistency of compliance with cash handling policies and procedures. The higher turnover typically associated with cash handling jobs can lead to inconsistent compliance and a breakdown of internal controls.
- More frequent interactions create opportunities to build productive working relationships between auditors and other City staff members. As a result, employees are much more likely to ask questions, share concerns, and engage in open dialogue with auditors, who can often help them find solutions.

# **Change Funds**

Citywide there are 27 change funds used to conduct cash transactions with customers. These funds should never be expended or depleted for any reason and should be equal to their

established values at all times. Change funds range from as little as \$40, up to \$8,800, depending on the needs of the departments. However, they are used in the processing of roughly \$1 million in cash transactions per year, so it is essential that strong cash handling controls be in place to help prevent and/or detect losses. Each change fund has one or more designated custodians responsible for ensuring the fund is managed in accordance with City and departmental policies.

### **Petty Cash Funds**

There are 14 petty cash funds, which are used to reimburse employees (up to \$100 per transaction) for authorized small purchases made with personal funds, or for personal vehicle mileage driven for City business. Petty cash funds are replenished as funds are depleted. The total volume of petty cash transactions processed each year has decreased significantly in recent years, due to the increased use of procurement cards. However, there are still some types of transactions, such as mileage reimbursements, for which petty cash remains the most efficient payment method. While these funds are included in our scope, the majority of our cash auditing efforts are directed toward the higher risk change funds.

## **CONCLUSION**

In our opinion, internal controls are in place and operating effectively to safeguard petty cash and change funds throughout the City. There were no material discrepancies in the cash funds we audited.

## **Prior audit recommendation status**

 $\checkmark$  = Implemented  $\diamond$  = In Progress x = Not Implemented

### **CAP #1:** Amend policies to require timely notification

#### **Prior Recommendation:**

Amend citywide Petty Cash (203A) and Change Fund (203B) policies to specify an appropriate timeframe in which departments must notify Accounting of a change in fund custodian.

## **Implemented**

The City of Mesa Petty Cash (203A) and Change fund (203B) policies have been amended to specify that the City's Accounting department must be notified within 5 business days of a change in fund custodianship.